



MEDECINS SANS FRONTIERES SWITZERLAND FINANCIAL STATEMENTS AS OF DECEMBER 31, 2015

(This report is a translation;
only the French version of this report has legal validity)

BOARD OF DIRECTORS AND MANAGEMENT REPORTS

The Board of Directors of Médecins Sans Frontières Switzerland is responsible for preparing the financial statements, including the performance report.

MSF Switzerland relies upon a comprehensive internal control system, unified accounting and financial reporting procedures as well as additional measures such as employee professional training and continuous learning, to ensure that financial reporting is conducted in accordance with the Swiss Gaap FER/RPC (including Swiss Gaap FER/RPC 21 applicable to charitable, social non-profit organisations), with the Swiss law and with the articles of the association.

The Management has confirmed to the Board the correctness of the financial data presented in the financial statements, and the effectiveness of the related control systems. It also confirmed the compliance of the accounts with the rules of presentation for financial statements as well as the reasonableness of significant estimates and assumptions.

Risk management procedures are designed to enable the Management and the Board to recognize potential risks early on and initiate timely countermeasures.

In accordance with the resolution made at the 2014 General Assembly, the statutory auditor, PricewaterhouseCoopers SA has audited the financial statements for the year ended December 31, 2015, and issued an unqualified opinion.

The financial commission of the Board has thoroughly examined the financial statements and the performance report (included in the Activity Report), as well as the independent auditors' report. The Board of Directors approved the MSF Switzerland annual financial statements on May 13, 2016.

To the best of our knowledge the financial statements for the year ended 31 December 2015 give a true and fair view of the financial position, the results of operations and the cash flows in accordance with Swiss Gaap FER/RPC (including Swiss Gaap FER/RPC 21), and comply with Swiss law and with the articles of association.

Geneva, May 13, 2016

For the board of directors

Dr Thomas Nierle,
President

Dr Philippe Sudre,
Treasurer

For the direction

Bruno Jochum,
General Director

Emmanuel Flamand,
Finance Director



Report of the statutory auditor to the General Meeting of Médecins sans Frontières Geneva

Report of the statutory auditor on the financial statements

As statutory auditor, we have audited the accompanying financial statements of Médecins sans Frontières, which comprise the statement of operations, statement of financial position, cash flow statement, statement of changes in capital and funds, and notes (notes 1 to 29), for the year ended 31 December 2015. As permitted by Swiss GAAP FER 21 the information in the performance report is not required to be subject to audit.

Board of Directors' responsibility

The Board of Directors is responsible for the preparation and fair presentation of the financial statements in accordance with Swiss GAAP FER 21 and the requirements of Swiss law as well as with the articles of association. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. The Board of Directors is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements for the year ended 31 December 2015 give a true and fair view of the financial position, the results of operations and the cash flows in accordance with Swiss GAAP FER 21 and comply with Swiss law and with the articles of association.

Report on other legal requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (article 69b paragraph 3 CC in connection with article 728 CO) and that there are no circumstances incompatible with our independence.

In accordance with article 69b paragraph 3 CC in connection with article 728a paragraph 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists which has been designed for the preparation of financial statements according to the instructions of the Association Board of Directors.

We recommend that the financial statements submitted to you be approved.

PricewaterhouseCoopers SA

Marc Secretan
Audit expert
Auditor in charge

Marcello Stimato
Audit expert

Geneva, 13 May 2016

PricewaterhouseCoopers SA, avenue Giuseppe-Motta 50, case postale, 1211 Genève 2
Téléphone: +41 58 792 91 00, Téléfax: +41 58 792 91 10, www.pwc.ch

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MÉDECINS SANS FRONTIÈRES, SWITZERLAND STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2015

(with comparative figures for 2014)

(in thousands of Swiss francs)

	Notes	2015	2014
INCOME			
Private donations from Switzerland	19a	102,033	101,703
Private donations from other MSF organisations	19b	87,846	72,865
Contribution from public institutional donors	19c	16,093	25,826
Other income		407	624
TOTAL INCOME		<u>206,379</u>	<u>201,018</u>
EXPENDITURE			
Programme	20a	-157,385	-135,495
Headquarters programme support	20b	-20,116	-19,501
Advocacy & other humanitarian activities	20c	-3,757	-3,716
Total operational expenses		<u>-181,258</u>	<u>-158,712</u>
Fundraising		-10,700	-10,757
Management & communication	20d	-7,974	-8,639
TOTAL EXPENDITURE		<u>-199,932</u>	<u>-178,108</u>
RESULT OF ORDINARY ACTIVITIES		<u>6,447</u>	<u>22,910</u>
Net financial result	21	-3,030	721
Non-operating result	22	-	-1
INTERMEDIATE RESULT		<u>3,417</u>	<u>23,630</u>
Change in restricted funds*		3,047	-896
ANNUAL RESULT BEFORE CHANGE IN UNRESTRICTED FUNDS		<u>6,464</u>	<u>22,734</u>
Change in the unrestricted Innovation & Specific Operational Initiatives Fund*	18b	13,618	-1
RESULT FOR THE FINANCIAL YEAR		<u>20,082</u>	<u>22,733</u>

* For more detailed information, see the statement of changes in capital and funds.



MÉDECINS SANS FRONTIÈRES, SWITZERLAND **STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2015**

(with comparative figures for 2014)

(in thousands of Swiss francs)

ASSETS	Notes	2015	2014
CURRENT ASSETS			
Cash & short term investments	6	149,038	130,816
Receivables from MSF organisations	7	5,171	6,320
Funding contract receivables in the short term	8	14,995	19,691
Other current assets	9	3,893	2,507
TOTAL CURRENT ASSETS		<u>173,097</u>	<u>159,334</u>
NON-CURRENT ASSETS			
Funding contract receivables in the long term	8	3,980	9,909
Tangible & intangible fixed assets	10	11,535	11,686
Financial assets	11	3,163	3,105
TOTAL NON-CURRENT ASSETS		<u>18,678</u>	<u>24,700</u>
TOTAL ASSETS		<u>191,775</u>	<u>184,034</u>

LIABILITIES	Notes	2015	2014
CURRENT LIABILITIES			
Operating liabilities	12	21,822	14,773
Other current liabilities	13	3,523	3,590
Short term funding contract commitments	15	15,243	13,273
Provisions	14	2,826	4,060
TOTAL CURRENT LIABILITIES		<u>43,414</u>	<u>35,696</u>
NON-CURRENT LIABILITIES			
Long term funding contract commitments	16	4,964	8,358
TOTAL NON-CURRENT LIABILITIES		<u>4,964</u>	<u>8,358</u>
RESTRICTED FUNDS			
Funds restricted to projects	18a	-	3,047
TOTAL RESTRICTED FUNDS		-	<u>3,047</u>
UNRESTRICTED FUNDS			
General reserves		123,315	100,582
Innovation & Specific Operational Initiatives Fund	18b	-	13,618
Net surplus/deficit for the year		20,082	22,733
TOTAL UNRESTRICTED FUNDS		<u>143,397</u>	<u>136,933</u>
TOTAL RESTRICTED & UNRESTRICTED FUNDS		<u>143,397</u>	<u>139,980</u>
TOTAL LIABILITIES & FUNDS		<u>191,775</u>	<u>184,034</u>



MÉDECINS SANS FRONTIÈRES, SWITZERLAND

CASH FLOW STATEMENT FOR THE YEAR ENDED DECEMBER 31, 2015

(with comparative figures for 2014)

(in thousands of Swiss francs)

	2015	2014
Intermediate result before change in funds	<u>3,417</u>	<u>23,630</u>
./. Securities' donations	-13	-
./. Depreciation	1,291	960
./. Provisions and valuation adjustments	680	1,520
./. Unrealised foreign exchange gain	2,108	-1,570
Result for the year (before change in net working capital)	<u>7,483</u>	<u>24,540</u>
Change in grants receivable	10,983	-11,082
Change in the funding contract commitments	-1,448	9,880
Change in the other assets	-267	-1,995
Change in the other liabilities	5,131	5,898
CASH FLOW FROM OPERATING ACTIVITIES	<u>21,882</u>	<u>27,241</u>
INVESTING ACTIVITIES		
Investment in building & fixtures	-236	-87
Acquisition of furniture & computer equipment	-468	-1,029
IT developments in process	-488	-302
Financial assets	-361	423
CASH FLOW FROM INVESTING ACTIVITIES	<u>-1,553</u>	<u>-995</u>
FINANCING ACTIVITIES		
CASH FLOW FROM FINANCING ACTIVITIES	-	-
NET INCREASE / (DECREASE) IN CASH & CASH EQUIVALENTS	<u>20,329</u>	<u>26,246</u>
Cash & cash equivalents, beginning of year	130,816	103,021
Effect of foreign currency conversions on cash & cash equivalents	-2,107	1,549
Cash & cash equivalents, end of year	<u>149,038</u>	<u>130,816</u>



MÉDECINS SANS FRONTIÈRES, SWITZERLAND **STATEMENT OF CHANGES IN CAPITAL AND** **FUNDS FOR THE YEAR ENDED DECEMBER 31, 2015**

(with comparative figures for 2014)

(in thousands of Swiss francs)

	Unrestricted funds 2015			Restricted funds 2015	Total funds 2015	Unrestricted funds 2014			Restricted funds 2014	Total funds 2014
	General Reserve	Innovation & Specific Operational Initiatives Fund	Net surplus/deficit for the financial year	Total	Total	General Reserve	Innovation & Specific Operational Initiatives Fund	Net surplus/deficit for the financial year	Total	Total
SITUATION AS OF JANUARY 1	<u>100,582</u>	<u>13,618</u>	<u>22,733</u>	<u>3,047</u>	<u>139,980</u>	<u>84,421</u>	<u>13,617</u>	<u>16,161</u>	<u>2,151</u>	<u>116,350</u>
ALLOCATION TO THE GENERAL RESERVE	22,733	-	-22,733	-	-	16,161	-	-16,161	-	-
CHANGE IN FUNDS OVER THE YEAR										
Intermediate result	-	-	3,417	-	<u>3,417</u>	-	-	23,630	-	<u>23,630</u>
Allocation to restricted funds	-	-	-116,381	116,381	-	-	-	-132,702	132,702	-
Use of the restricted funds	-	-	119,428	-119,428	-	-	-	131,806	-131,806	-
Allocation to the Innovation Fund	-	-	-	-	-	-	1	-1	-	-
Innovation Fund utilisation / dissolution	-	-13,618 *	13,618	-	-	-	-	-	-	-
NET CHANGE IN FUNDS	-	<u>-13,618</u>	<u>20,082</u>	<u>-3,047</u>	<u>3,417</u>	-	<u>1*</u>	<u>22,733</u>	<u>896</u>	<u>23,630</u>
SITUATION AS OF DECEMBER 31	<u>123,315</u>	-	<u>20,082</u>	-	<u>143,397</u>	<u>100,582</u>	<u>13,618</u>	<u>22,733</u>	<u>3,047</u>	<u>139,980</u>

* See note 18b for the details of the movements in the Innovation and Specific Operational Initiatives Fund.



MÉDECINS SANS FRONTIÈRES, SWITZERLAND NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2015

(in thousands of Swiss francs)

1. Presentation

Médecins Sans Frontières Switzerland (hereinafter MSF Switzerland) is an international humanitarian aid organisation, private and not-for-profit, founded in July 1981 and established as an association within the meaning of Article 60 et seq. of the Swiss Civil Code. The MSF Switzerland headquarters are located in Geneva with a support office located in Zurich.

MSF Switzerland's objective is to provide medical assistance to populations affected by crisis in accordance with the principles of the Charter of Médecins Sans Frontières.

2. Significant accounting policies

2a Accounting Conventions

MSF Switzerland's financial statements have been prepared in accordance with the articles of association of MSF Switzerland, the applicable provisions of the Civil Code (article 69a) and of the Swiss Code of Obligations and the Swiss generally accepted accounting principles (Swiss Gaap FER/RPC including Swiss Gaap FER/RPC 21). The financial statements have been prepared using historical cost principles and are presented in Swiss francs.

The Board of Directors approved the MSF Switzerland annual financial statements on May 13, 2016.

2b Valuation principles

Receivables are stated at their nominal value, less any value corrections. Fixed assets are stated at their historical cost value, less accumulated depreciation. Debts are stated at their nominal value. Securities are stated at their market value or at the best possible estimate obtained at the end of the year.

2c Scope of the financial statements

The scope of the financial statements of MSF Switzerland includes:

- The accounts of Médecins Sans Frontières Switzerland, Geneva, an association governed by Swiss law;
- The accounts of missions conducted by MSF Switzerland worldwide. Legally, these missions are managed by local organisations created and controlled by MSF Switzerland; some of these organisations are legally independent from MSF Switzerland, but remain under its control.
- The financial statements for the MSF Switzerland local office in Mexico.

2d Foreign exchange

Monetary assets and liabilities denominated in foreign currencies are converted into Swiss francs at the rate of exchange as at year-end. Field transactions in foreign currencies are recorded in Swiss francs at the rate in force on the last day of the month preceding the date of the transaction.

2e Fixed assets

The tangible assets held by MSF Switzerland are considered to be fixed assets when they:

- are held to be used for the activity, or for administrative purposes, and
- are expected to be used over more than one year.

As an exception to this principle, MSF Switzerland charges the full cost in the year of acquisition of all the tangible assets used in missions.

In this respect, vehicles are recognised as expenses upon their acquisition and are therefore not capitalised on the balance sheet.

This situation can be justified due to the instability of the contexts in which MSF Switzerland operates and the difficulty in determining, in a reliable way, their useful life and residual value.

At the end of a programme, MSF Switzerland's policy is to transfer unused vehicles to other NGOs or local health authorities.

2f Depreciation

Depreciation is calculated on a straight-line basis over the expected useful life of the capital assets.

	Period
Building & fixtures	50 years
Fittings & technical installations	Between 15 to 30 years
Office furniture & equipment	Between 5 to 10 years
Computer equipment	Between 3 to 5 years
IT developments	Between 3 to 5 years

2g Revenue recognition

Revenue is recognised when it is probable that the economic benefits associated with the transaction will inure to MSF Switzerland and can be reliably estimated.

Donations

Donations are recognised in the statement of operations once they definitively belong to MSF Switzerland. They are considered as unrestricted funds, unless the donor stipulates a specific restriction.

When the donor wishes to see a donation allocated to a specific cause, the donation is considered to be an allocated fund. Allocated funds that have not been used at the end of the year are presented in a separate section of the balance sheet.

Funding contracts

Income from funding contracts signed between donors and MSF Switzerland (or indirectly via MSF partner sections) is recognised in the year in which the financed expenditure is incurred.

Outstanding grant amounts at the accounting closure that will be used in future years are recognised under the section "Short term funding contract commitments" for amounts due in the short term and under "Long term funding contract commitments" for those exceeding 12 months after the accounting year end (where there are contractual provisions stating that the asset may be returned to the donor).



2h Bequests

Bequests and legacies that are accepted but not liquidated are deemed to be contingent assets. They will be recognised as revenue when they are effectively transferred to MSF Switzerland, which will also acquire control thereof.

2i Contributions in kind

Occasionally MSF Switzerland receives donations in kind, primarily in the form of the free use of goods or services. These contributions in kind are not stated in the operating account, but donated goods are listed in the note to the financial statements (note 24). The contributions are valued on the basis of the donation certificate or the contract entered into with the donor.

2j Programme expenditure

By prudence, supplies and equipment used by the missions are recorded when the costs are incurred. As a result, the stocks stated under the heading «other current assets» do not take into account the supplies and equipment that have been acquired by the missions and not yet been used on the closing date of the financial statements.

2k Related parties

Related parties are all member organisations of the international movement of *Médecins sans Frontières* (see “Other financial information” section at the end of the financial statements) as well as organisations controlled by member organisations, whose accounts are included in the financial report of MSF International (www.msf.org).

2l Provisions

Provisions are made when it is reasonably certain that a specific liability will materialize and it can be valued accurately (note 14).

3. Tax exemption

MSF Switzerland qualifies for exemption from local and federal income tax and capital tax, according to Article 9.1 (f) of the Law on taxation of legal persons (“LIPM”), as well as complete exemption from inheritance tax and registration duties. The local exemption was renewed on April 8, 2011 for a period of 10 years.

The direct federal tax exemption, provided under Article 16 (3) of the direct federal taxation decree (“AIFD”), is valid for an indeterminate period, based on the decision made by tax authorities on March 25, 1991.

4. Performance report

In accordance with the Swiss Gaap FER/RPC 21, MSF Switzerland produces a performance report which is included in the MSF Switzerland’s Activity Report. The Activity Report is approved by the General Assembly.

5. Management of financial risks

Risks are periodically analysed on an organisation-wide basis, which gives rise to a report that is submitted to the Board of Directors’ financial commission. In terms of financial risks, we draw your attention to the following items:

5a Foreign exchange risk

MSF Switzerland is exposed to exchange rate fluctuations, insofar as 58% of its income and 72% of its expenses are in foreign currencies. MSF Switzerland has no active foreign exchange risk hedging policy and tends to convert currencies as and when they are required. The reserves are kept mainly in Swiss francs.

5b Banking risk

MSF Switzerland tends to avoid concentrating this risk, by working with following six banks in Switzerland: Cantonal Bank of Geneva, Cantonal Bank of Vaud, Cantonal Bank of Zürich, Migros Bank, UBS and Postfinance. All these establishments have a low risk of default. In the countries in which we run operations, MSF Switzerland works with many international and local banks. The policy is to limit the volume of bank deposits to the level strictly required for operational needs.

5c Counterparty risk

The counterparty risk is limited, insofar as most of the third party receivables are due from governments or public bodies. The remaining receivables are mainly due from other MSF movement organisations or are not significant. They give rise to the recognition of an impairment loss, if needed.

5d Current liquid assets and reserves

The reserves of MSF Switzerland are indispensable in preserving its operational capacity to react quickly, its independence to define its actions and to follow through on medical commitments to its patients.

MSF Switzerland policy ensures that sufficient cash is available at all times for its operations.

The majority of MSF Switzerland’s reserves are made up of cash and short term monetary investments.

	2015	2014
Working Capital in months of activity	7.8	8.3
Unrestricted funds in months of activity	8.6	9.2



6. Cash & short term investments

	2015	2014
Mission cash & bank accounts	9,120	7,482
Cash & bank accounts at headquarters	125,933	123,334
HQ deposits*	13,985	-
Total	<u>149,038</u>	<u>130,816</u>

* MSF Switzerland has cash invested in short term (1-6 months) deposit accounts in various banks.

7. Receivables from MSF organisations

	2015	2014
MSF Spain	1,838	2,079
MSF Holland	1,017	751
MSF France	605	411
MSF Belgium	391	1,805
Other MSF organisations	1,320	1,274
Total	<u>5,171</u>	<u>6,320</u>

These receivables resulted from expenses undertaken by MSF Switzerland on behalf of these organisations. "Other MSF organisations" also includes receivables to be collected in the local countries of intervention.

8. Funding contract receivables

	2015	2014
<u>Short Term:</u>		
SDC – Switzerland	7,000	6,600
IKEA Foundation	2,709	-
UNITAID	760	875
MSF organisations	2,619	7,953
The Global Fund	1,566	1,007
ECHO – European Commission	217	1,337
Optimus Foundation	-	1,200
Others	124	719
Total Short Term	<u>14,995</u>	<u>19,691</u>
<u>Long Term:</u>		
SDC – Switzerland	-	7,000
IKEA Foundation	1,354	-
UNITAID	2,168	760
The Global Fund	458	2,024
Others	-	125
Total long term	<u>3,980</u>	<u>9,909</u>



Funding contract receivables come from contractual commitments signed with donors or with other MSF organisations.

MSF Switzerland signed a funding contract with SDC (Swiss Agency for Development and Cooperation) for the period 2013-2016 for a total amount of KCHF 24,100, of which the balance is KCHF 7,000.

MSF Switzerland has also signed a funding agreement with the IKEA Foundation covering the period 2015-2017 for a total amount of KEUR 5,727. Of this amount KEUR 727 was recognized in 2015 and the balance carried over to subsequent years (Notes 15 and 16). The amounts mentioned in the table above correspond to the open receivable balance on this contract (KEUR 3,750).

9. Other current assets

	2015	2014
Prepaid expenses	2,806	1,124
Securities	144	271
Inventory	254	313
Other current assets	689	799
Total	<u>3,893</u>	<u>2,507</u>

The securities in this section were received from donors and are theoretical values that are currently non-liquid; they will be sold as soon as possible.

The inventory primarily corresponds to computer hardware held at headquarters and intended for the missions.



10. Tangible & intangible fixed assets

	Buildings & fixtures	Installations & equipment	IT Hardware & Office Furniture	Total tangible fixed assets	Intangible assets	Total 2015	Total 2014
Gross value, as of 1.1	10,001	4,414	3,671	<u>18,086</u>	3,100	<u>21,186</u>	<u>20,989</u>
Disposals	-	-224	-39	<u>-263</u>	-536	<u>-799</u>	<u>-1,221</u>
Acquisitions	106	96	369	<u>571</u>	575	<u>1,146</u>	<u>1,418</u>
Gross value, as of 31.12	<u>10,107</u>	<u>4,286</u>	<u>4,001</u>	<u>18,394</u>	<u>3,139</u>	<u>21,533</u>	<u>21,186</u>
Accumulated depreciation, as of 1.1	-2,540	-2,984	-2,105	<u>-7,629</u>	-1,871	<u>-9,500</u>	<u>-9,723</u>
Reversals	-	218	39	<u>257</u>	536	<u>793</u>	<u>1,184</u>
Depreciation	-203	-129	-606	<u>-938</u>	-353	<u>-1,291</u>	<u>-961</u>
Accumulated depreciation as of 31.12	<u>-2,743</u>	<u>-2,895</u>	<u>-2,672</u>	<u>-8,310</u>	<u>-1,688</u>	<u>-9,998</u>	<u>-9,500</u>
Net value, as of 1.1	7,461	1,430	1,566	<u>10,457</u>	1,229	<u>11,686</u>	<u>11,266</u>
Net value, as of 31.12	<u>7,364</u>	<u>1,391</u>	<u>1,329</u>	<u>10,084</u>	<u>1,451</u>	<u>11,535</u>	<u>11,686</u>

Intangible assets include the development costs of an ERP (logistics and finance) for a total gross amount of KCHF 845. This software is amortized over a period of 5 years from 1 January 2015, the start date of its implementation in the countries of operation. Its net worth at 31.12.2015 amounts to KCHF 676.

11. Financial assets

	2015	2014
Pre-financing to MSF Logistique for emergency stock	2,426	2,692
Guarantees & deposits	737	413
Total	<u>3,163</u>	<u>3,105</u>

12. Operating liabilities

	2015	2014
Other MSF organisations	11,397	8,723
Third-party suppliers	3,459	1,600
Epicentre	4,541	3,532
MSF Logistique	2,425	918
Total	<u>21,822</u>	<u>14,773</u>

See note 20 on purchases from other MSF organisations.

13. Other current liabilities

	2015	2014
Accrued annual leave	1,889	1,738
Towards third parties	972	803
Social debts	662	1,015
MSF organisations	-	34
Total	<u>3,523</u>	<u>3,590</u>



14. Provisions

	Pension Provisions & post-employment benefits	Provisions for project closures	Other social provisions	Others	Total
Balance at 01.01.2014	461	296	1,272	496	2,525
Creation	298	1,522	369	-	2,189
Use	-127	-238	-195	-92	-652
Dissolution	-	-55	-	-8	-63
Foreign exchange adjustment	57	-3	-	7	61
Balance at 31.12.2014	689	1,522	1,446	403	4,060
Balance at 01.01.2015	689	1,522	1,446	403	4,060
Creation	584	132	211	100	1,027
Use	-199	-1,500	-107	-119	-1,925
Dissolution	-	-	-	-327	-327
Foreign exchange adjustment	-30	-22	-	43	-9
Balance at 31.12.2015	1,044	132	1,550	100	2,826

Provisions for pensions and post-employment benefits were recorded to cover legal obligations in operating countries and have a low level of uncertainty. Other headings have a higher level of uncertainty and cover sundry risks and obligations in Switzerland as well as in operating countries.

15. Short term funding contract commitments

By source	2015	2014
SDC - Switzerland	7,000	6,400
MSF Germany	3,069	-
IKEA Foundation	2,708	2,707
The Global Fund	1,404	1,245
UNITAID	708	1,238
Hilti Foundation	267	407
Optimus Foundation	-	672
Others	87	604
Total	15,243	13,273

By destination	2015	2014
Syrian Crisis	2,708	250
Myanmar	1,534	1,245
Mozambique	551	-
Swaziland	27	1,238
Ebola West Africa	-	3,379
Others*	10,423	7,161
Total	15,243	13,273

* In 2015 "Others" includes KCHF 7,000 from the signed agreement with SDC as well as KCHF 3,069 from MSF Germany, which will be allocated during 2016.

16. Long term funding contract commitments

By source	2015	2014
IKEA Foundation	2,709	-
UNITAID	2,255	-
SDC - Switzerland	-	7,000
The Global Funds	-	1,309
Others	-	49
Total	4,964	8,358

By destination	2015	2014
Syrian Crisis	2,709	-
Mozambique	428	-
Myanmar	1,827	1,309
Others*	-	7,049
Total	4,964	8,358

* In 2014 "Others" contained KCHF 7,000 from the signed agreement with SDC which was not yet allocated at the end of 2014.



17. Pension plan obligation

MSF Switzerland headquarters' employees and expatriates benefit from a scheme covering retirement, invalidity pension, and death according to the provisions of the Federal Law for occupational retirement (LOB).

The occupational benefits are provided by a collective foundation, Profond, according to a defined-contribution benefit plan: investment yield has no impact on premiums; the employer does not guarantee the benefit amount. The Plan is funded by the contributions of MSF Switzerland, the employees and the expatriates. The plan covers the usual occupational benefits: retirement and invalidity pension, and death benefits. Risks are insured by the collective Foundation.

	2015	2014
<u>Employees in Switzerland</u>		
Vested benefits	13,215	11,652
Premiums paid	2,557	2,468
<u>Expatriates</u>		
Vested benefits	1,760	949
Premiums paid	631	643

As of December 31, 2015, 267 headquarters employees in Switzerland (2014: 231) and 293 expatriates were affiliated to the plans (2014: 231).

	2015	2014
Capital ratio	106%	109%
Occupational benefits expenses included in Personnel expenses	2,622	2,471

18. Funds

18a Funds restricted to projects

	2015	2014
Philippines-Typhoon Haiyan	-	1,052
Ebola West Africa	-	1,995
Total	-	3,047

18b Innovation & Specific Operational Initiatives Fund

The creation of a designated free fund had been decided by the Board of Directors to support innovative operational initiatives. As innovation is fully integrated within the action plan, it is now funded by the operating budget and not an ad hoc fund. Moreover, the new resource sharing mechanism within the MSF movement includes automatic rebalancing of reserves and makes the existence of a designated fund irrelevant. Given these elements, the Board of Directors decided to dissolve the fund on December 10, 2015. The movement for the year thus relates to the dissolution of the fund.

19. Detail of Income

19a Private donations contributed in Switzerland

	2015	2014
Donations	58,132	59,312
Private foundations	30,684	24,655
Bequests & legacies	9,995	11,536
Corporations	3,206	6,185
Other revenues	16	15
Total	<u>102,033</u>	<u>101,703</u>

As of December 31, 2015, total of bequests and legacies committed to but not received amounted to KCHF 9,601 (2014: KCHF 4,741).

19b Private donations contributed from other MSF organisations

Amounts granted by other MSF organisations were the result of fundraising from private donors in these countries; these are earmarked to specific projects.

	2015	2014
MSF USA	25,088	21,675
MSF Germany	21,608	11,047
MSF Austria	13,319	14,722
MSF Australia	11,275	12,308
MSF Canada	6,914	5,800
MSF Japan	3,736	3,210
MSF South Korea	3,343	1,513
MSF Czech Republic	2,468	2,321
Other MSF organisations	95	269
Total	<u>87,846</u>	<u>72,865</u>

19c Contribution from public institutional donors

Contributions from Institutional donors are received on the basis of contractual commitments.

	2015	2014
SDC - Switzerland	6,400	8,200
AA - Germany	2,352	-
SIDA - Sweden	1,440	3,117
UNITAID	1,422	1,242
ECHO - European Commission	1,167	5,567
The Global Fund	1,106	962
DFATD-IHA - Canada	727	1,554
Swiss Cantons & Towns	559	1,741
DFID - United Kingdom	-	1,548
MFA - Norway	-	1,218
Others	920	677
Total	<u>16,093</u>	<u>25,826</u>

20. Detail of expenditure

Note 28 presents the expenses by nature and activity.

MSF Switzerland employs the services of three member organisations of the MSF movement:

- MSF Logistique (France) and MSF Supply (Belgium), which are two non-profit humanitarian purchasing centres. MSF Logistique is MSF Switzerland's main supplier.
- Epicentre (France), which is a non-profit organisation that carries out epidemiological studies and medical research, and which organises training for MSF Switzerland.

The volume of purchases from MSF Logistique amounted to KCHF 28,330 in 2015 (2014: KCHF 23,117); The volume with Epicentre amounted to KCHF 4,740 (2014: KCHF 3,578) and with MSF Supply KCHF 304 (2014 : KCHF 895).

20a Programme

Programme costs include all expenses directly associated to missions in the countries where MSF Switzerland intervenes.

Note 29 presents the programme expenditure by nature and mission.

The programme expenditure includes amounts for projects implemented by other MSF operational centres. A breakdown is presented in notes 28 and 29.

20b Headquarters programme support

Headquarters programme support includes all headquarters expenses incurred for designing, coordinating, assisting and evaluating projects carried out in the countries of operation.

	2015	2014
Operations	3,821	3,630
Mission Human Resources	6,341	6,261
Medical support	2,964	3,095
Logistical support	3,178	2,708
Operational financing	1,055	1,081
Research	1,175	1,156
Other activities*	1,582	1,570
Total	<u>20,116</u>	<u>19,501</u>

* "Other activities" includes activities performed by MSF Switzerland's office in Mexico as well as MSF Switzerland's participation in financing the MSF International office and MSF Prague office.

20c Advocacy & other humanitarian activities

This section includes all advocacy activities that includes MSF Switzerland's participation in financing the Campaign for Access to Essential Medicines ("CAME"). This section also includes MSF Switzerland's participation in financing the DNDi Foundation (Drugs for Neglected Diseases initiative) (Note 23b).

	2015	2014
Advocacy*	3,070	2,804
Contribution to CAME	361	367
Advocacy sub-total	<u>3,431</u>	<u>3,171</u>
Contribution to DNDi	326	545
Total	<u>3,757</u>	<u>3,716</u>

* "Advocacy" includes activities performed by the MSF Switzerland's office in Mexico as well as MSF Switzerland's participation in financing MSF International office and MSF Prague office.

20d Management & communication

This item includes expenses incurred at headquarters and related to the management, communication and administration, of MSF Switzerland.

	2015	2014
General management	1,652	1,679
Finance & accountancy	1,323	1,336
Human resources	888	1,211
Communication	807	1,394
Information systems	1,201	1,010
Expenditure of the association	680	552
Other activities*	1,423	1,457
Total	<u>7,974</u>	<u>8,639</u>

* "Other activities" includes activities performed by MSF Switzerland's office in Mexico as well as MSF Switzerland's participation in financing the MSF International office and MSF Prague office.



21. Net financial result

	2015	2014
Various financial revenues	44	97
Various financial expenses	-1	-
Various financial income	<u>43</u>	<u>97</u>
Exchange rate gain or loss	-3,073	624
Total	<u>-3,030</u>	<u>721</u>

Headquarters' bank charges are included in management expenditure (note 20d, finance & accountancy) and in fundraising expenditure. Mission bank charges are included in programme expenditure (note 28, General & administrative expenses).

22. Non-operating result

Non-operating expenses correspond to the expenses incurred by MSF Switzerland on behalf of other MSF organisations that do not relate to MSF Switzerland's operations. Non-operating income corresponds to the repayment of these same expenses by the other MSF organisations.

	2015	2014
Employees under contract with MSF Switzerland who work for other MSF organisations	-6,086	-5,820
Accommodation costs of MSF International	-605	-657
Other expenses incurred for other MSF organisations	-538	-1,817
Total non-operating expenses	<u>-7,229</u>	<u>-8,294</u>
Total corresponding re-invoiced expenses	<u>7,229</u>	<u>8,293</u>
Non-operating result	-	<u>-1</u>

23. Off-balance sheet commitments

23a Commitment linked to lease contracts

MSF Switzerland leases office space for its headquarters under lease contracts that are entered into for a term of five years. The minimum future leases of more than 12 months as of 31st of December 2015 and that cannot be terminated, totalled KCHF 3,977 (2014: KCHF 1,760). The increase of this amount in 2015 is due to the increase of the rented area for the Geneva headquarters. The missions' commitments amounted to KCHF 0 at the end of 2015 (2014: KCHF 337).

23b DNDi financing commitment

In 2013, the MSF movement decided to renew its financial support to DNDi, of which MSF was one of the founders in 2003. This support amounts to a total of KEUR 4,000 per year for the period 2014-2018 for all MSF organisations. The contribution of each MSF organisation

is calculated annually based on private funds raised the previous year. For 2016, the MSF Switzerland's contribution will amount to KEUR 309.

24. In-kind contributions (off balance sheet)

The main donor for 2015 is the Office of the United Nations High Commissioner for Refugees (UNHCR). The main donations are drugs, therapeutic food and relief supplies.

Based on their allocation	2015	2014
Kenya	127	153
Myanmar	107	-
Democratic Republic of the Congo	102	-
Niger	12	764
Others	88	82
Total	<u>436</u>	<u>999</u>

25. Remuneration of directors & managers

	2015	2014
Compensation paid to the Chairperson	68	135
Compensation paid to the Vice President	14	-
Board of Directors' expenses	6	7
Gross salary of the General manager	135	135
Gross salaries of other directors (cumulative)	1,052	1,051
Remuneration...		
...the highest	135	135
...the lowest	61	61

In 2015, the association had eight director positions (nine in 2014).

The members of the Board are not compensated except for the President receiving an agreed compensation. His compensation is determined by the Board. In 2015, the compensation paid to the President corresponds to a full time equivalent role of 50%.

In accordance with the articles of association of MSF Switzerland, exceptionally, one or two members may receive compensation on the basis of a detailed Terms of Reference established by the Board of Directors. In 2015, the Board asked the vice president to work on a specific case for which he received compensation equivalent to working at 20%.

26. Auditors Fees

	2015	2014
Audit of the Statutory Accounts	116	121
Other audits & services	47	132
Total	<u>163</u>	<u>253</u>

“Other audits and services” primarily relates to fees for audits requested by institutional donors.

27. Subsequent events

There have been no significant events impacting the annual accounts 2015 between the balance sheet date and the date of signing the financial statements.

28. Statement of expenditure classified by nature & activity

	Programme	Headquarters programme support	Advocacy & other humanitarian activities	Fundraising	Management & communication	Other costs	Total 2015	Total 2014
Personnel ¹	66,060	15,576	1,511	2,158	5,649	6,547	<u>97,501</u>	<u>97,902</u> ³
Medical & nutrition purchases	22,009	-	-	-	-	-	<u>22,009</u>	<u>20,107</u>
Non-medical purchases ²	22,647	2	1	-	18	-	<u>22,668</u>	<u>15,233</u>
Transportation & travel expenses	18,028	1,525	85	72	189	2	<u>19,901</u>	<u>17,231</u>
Medical & non-medical services	8,917	777	26	276	388	11	<u>10,395</u>	<u>9,989</u>
Postage, publication & advertising expenses	470	273	916	4,735	378	30	<u>6,802</u>	<u>7,588</u>
Property rentals (offices, warehouses, medical structures, etc.)	6,258	499	85	84	250	5	<u>7,181</u>	<u>6,124</u>
General & administrative expenses	4,770	692	202	1,137	426	376	<u>7,603</u>	<u>6,715</u>
Depreciation	309	363	72	148	149	258	<u>1,299</u>	<u>990</u>
Contribution to other organisations	7,917	409	859	2,090	527	-	<u>11,802</u>	<u>4,523</u>
Total	<u>157,385</u>	<u>20,116</u>	<u>3,757</u>	<u>10,700</u>	<u>7,974</u>	<u>7,229</u>	<u>207,161</u>	<u>186,402</u> ³

¹ Headquarters briefing and debriefing costs included.

² Vehicles purchases included.

³ The total 2014 personnel cost was changed because it did not include all charges classified in non-operating expenses (Note 22) under the heading “Employees under MSF Switzerland contract working for other MSF sections.” This has no impact on income for the years 2014 and 2015 because these non-operating expenses were fully covered by equivalent non-operating income.



29. Statement of programme expenditure by nature & mission

	Personnel ¹	Medical & nutrition purchases	Non-medical purchases ²	Transportation & travel expenses	Medical & non-medical services	Administration & depreciation	Other expenses	Total 2015	Total 2014
Cameroun	6,201	1,521	2,626	1,691	436	769	-	13,244	10,787
Guinea	-	-	-	-	-	-	-	-	5,128
Kenya	4,584	1,182	594	639	544	504	-	8,047	7,053
Liberia	345	14	29	60	21	110	-	579	6,481
Mozambique	2,117	1,435	257	288	290	590	9	4,986	3,835
Niger	4,261	1,368	1,630	1,134	4,012	571	10	12,986	10,991
Central African Republic	2,610	871	896	906	106	305	58	5,752	9,098
Democratic Republic of the Congo	5,803	2,133	3,797	3,901	938	1,150	24	17,746	9,003
Sierra Leone	1,259	366	262	455	338	466	-	3,146	1,699
Sudan	1,732	230	348	333	219	396	25	3,283	2,645
South Sudan	6,418	1,758	3,250	2,478	288	1,211	87	15,490	15,899
Swaziland	3,285	1,449	372	295	321	540	3	6,265	6,956
Tanzania	1,506	630	2,704	1,091	95	206	-	6,232	-
Chad	2,741	1,676	1,981	1,302	200	661	-	8,561	5,989
Other Countries	1,042	159	216	232	56	426	-	2,131	1,702
Total AFRICA	43,904	14,792	18,962	14,805	7,864	7,905	216	108,448	97,266
Iraq	5,766	909	1,536	862	101	564	76	9,814	7,939
Kirghizstan	1,252	306	59	141	59	268	-	2,085	2,584
Lebanon	5,579	2,190	375	217	476	1,011	-	9,848	8,602
Myanmar	1,177	834	258	286	198	331	-	3,084	2,824
Syria	965	616	275	262	73	120	-	2,311	1,958
Yemen	342	849	314	558	14	85	-	2,162	-
Other Countries	101	-	2	13	-	73	-	189	864
Total ASIA	15,182	5,704	2,819	2,339	921	2,452	76	29,493	24,771
Haiti	2,270	47	135	143	48	401	-	3,044	9,098
Honduras	825	44	88	76	17	180	-	1,230	1,502
Mexico	698	32	34	139	8	239	-	1,150	1,214
Total AMERICA	3,793	123	257	358	73	820	-	5,424	11,814
Austria	121	5	13	31	1	20	-	191	-
Ukraine	1,323	1,553	492	241	6	207	-	3,822	3
Total EUROPE	1,444	1,558	505	272	7	227	-	4,013	3
Cross-cutting	1,737	-168	104	254	52	403	46	2,428	1,316
Financing for other MSF organisations' projects ³	-	-	-	-	-	-	7,579	7,579	325
TOTAL	66,060	22,009	22,647	18,028	8,917	11,807	7,917	157,385	135,495

¹ Headquarters briefing and debriefing costs included.

² Vehicles purchases included.

³ In 2015 "Financing for other MSF organisations' projects" includes the financing of projects carried out by MSF Spain in West Africa (Ebola): 757 KCHF, the Democratic Republic of Congo: KCHF 3,467, Ethiopia: KCHF 1,192 and Yemen: KCHF 758. It also includes the financing of projects conducted by MSF France in the Philippines: KCHF 1,051 and projects carried out by MSF Belgium in Nepal: KCHF 134, in West Africa (Ebola): KCHF 157 as well as the migrants crisis in Europe: KCHF 63.

OTHER FINANCIAL INFORMATION

MSF International Accounts

The following information is extracted from the *MSF International Movement Financial Report 2014*, which combines the accounts of the 19 main offices worldwide (Australia, Austria, Belgium, Brazil, Canada, Denmark, France, Germany, Greece, Holland, Hong Kong, Italy, Japan, Luxembourg, Norway, South Africa, Spain, Sweden, Switzerland, The United Kingdom and the United States) together with the Financial Statements of the offices in Argentina, Czech Republic, Republic of South Korea, Ireland and satellite organisations (MSF Supply, MSF Logistique, Epicentre, Fondation MSF, Etat d'Urgence Production, MSF Assistance, SCI MSF, SCI Sabin, Fondation MSF Belgium, Ärzte Ohne Grenzen Foundation and MSF Enterprises Limited) and MSF International. The combined Financial Statements are a means of transparency and accountability, illustrating the financial situation of the movement as a whole. The statutory accounts of MSF Switzerland are published before the international ones, so please note that figures shown below are from 2014.



In thousands of Euros	2014	2013
Private funds	1,141,693	899,707
Public grants	114,659	92,968
Other income	23,988	15,861
Total income	<u>1,280,340</u>	<u>1,008,536</u>
Programme expenses	-699,074	-615,362
Headquarters programme support	-113,921	-108,807
Advocacy	-31,063	-30,243
Other humanitarian activities	-14,087	-9,329
Fundraising costs	-147,186	-131,646
Administration	-60,204	-57,101
Extraordinary expenses	-366	-
Taxes	-187	-12
Total expenses	<u>-1,066,088</u>	<u>-952,500</u>
Net foreign exchange gains/losses	9,654	-7,907
Loss / Surplus	<u>223,906</u>	<u>48,129</u>

In thousands of Euros	2014	2013
Cash & equivalents	857,824	616,276
Other current assets	106,190	87,349
Non-current assets	88,257	61,732
Total assets	<u>1,052,271</u>	<u>765,357</u>
Liabilities	172,969	131,140
Own funds	879,302	634,217
Total liabilities & Own funds	<u>1,052,271</u>	<u>765,357</u>

Financial Indicators	2014	2013
DISTRIBUTION OF EXPENDITURE:		
Social mission	80%	80%
Fundraising	14%	14%
Administration	6%	6%
	<u>100%</u>	<u>100%</u>
SOURCE OF REVENUE:		
Private funds	89%	89%
Public funding	9%	9%
Other income	2%	2%
	<u>100%</u>	<u>100%</u>

Source: The *MSF International Movement Financial Report 2014* (www.msf.org).



Glossary

AA	Federal Foreign Office, Foreign Office of the German Federal Government
SDC	Swiss Agency for Development and Cooperation (Switzerland)
DFATD-IHA	Department of Foreign Affairs, Trade and Development Canada, International Humanitarian Assistance Directorate
DFID	Department for International Development (United Kingdom)
ECHO	European Commission Humanitarian Aid Department
MFA	Foreign Affairs Ministry
SIDA	International Agency for Cooperation and Development (Sweden)

MSF Switzerland
rue de Lausanne 78
P.O. Box 116
1211 Geneva 21
Phone +41 22 849 84 84
Fax +41 22 849 84 88
www.msf.ch

